



# HENSEL PHELPS

Plan. Build. Manage.

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408.452.1800

December 20, 2018

Patrice Siminoe  
President & CEO  
By Design Steel Services, LLC  
20580 South Highway 211  
Colton, OR 97017

Dear Patrice,

On behalf of Hensel Phelps Construction Co., we would like to express our appreciation for the exceptional performance delivered by your firm on the Mineta San Jose International Airport Interim Facility Four Gates project.

Well ahead of commencing work on site, your team was engaged in the pre-planning efforts with Hensel Phelps to ensure a seamless operation. This effort continued throughout construction. All aspects of worker and work zone safety, public safety, delivery management, equipment logistics, and installation sequencing were meticulously considered and built into the plan.

The communication and can-do attitude from all members of your team throughout the installation period was always professional and mindful of the project goals. Your field leadership demonstrated excellent technical ability, effective communication with multiple project stakeholders, and coordination with other trades.

Ultimately your team was able to begin the structural steel and metal decking scopes on time and completed the work two weeks ahead of schedule. This was a significant contribution to our time-sensitive project and has been recognized by both Hensel Phelps and the San Jose Airport stakeholders.

It was a great pleasure working with By Design Steel on this project and we hope to have the opportunity to work with your firm again. Please feel free to reach out to us or share our contact information as a reference.

Sincerely,

Tony Hidalgo  
Project Superintendent  
Hensel Phelps Construction Co.  
SJC Interim Facility Four Gates Project

Tina Wells  
Project Manager  
Hensel Phelps Construction Co.  
SJC Interim Facility Four Gates Project